

VENTURE CAPITAL FINANCING AND FINANCIAL PERFORMANCE OF SMALL AND MEDIUM ENTERPRISES (SMES) IN MUKONO MUNICIPAL COUNCIL

SSEMAKULA MUHUSIN

REG: BU/UP/2019/3482

SUPERVISED BY: MR. KALENZI ABBEY

A RESEARCH PROPOSAL TO BE SUBMITTED TO THE FACULTY OF MANAGEMENT SCIENCES IN PARTIAL FULFILLMENT OF THE REQUIREMENT FOR THE AWARD OF A BACHELOR OF BUSINESS ADMINISTRATION OF BUSITEMA UNIVERSITY

MAY 2022

DECLARATION

I **Ssemakula Muhusin** do declare that this research proposal is my original work and it has not been submitted to any other university or institution for an academic award.

APPROVAL

This research proposal will be submitted to Busitema University for examination as a partial fulfillment for the award of a Bachelors degree of Business Administration in Accounting and Finance option with my approval as Academic Supervisor.

NAME: MR. KALENZI ABBEY	
SIGNATURE	
DATE	

DEDICATION

I dedicate this research to my dear daughter **Namakula Hamirah** who has always kept me focused through the struggle. May the almighty God bless her abundantly. I extended my appreciation to all my family members in particular **Mr. Ssemwogerere Muhamad** and **MS Nanteza Nassim** my parents who have struggled to support me in this cause, colleagues and Busitema fraternity as a whole.

ACKNOWLEDGEMENT

Great applause goes to the Almighty Allah for the gift of life given to me. My thanks go to my lectures that have combined efforts to make sure I purse excellence in my education.

Notably my supervisor Mr. Kalenzi Abbey. I am also grateful to my course mates for the support that made my Bachelors program an engrossing journey. May God grant enormous blessings and propel each one to serve him in your entire life

I finally thank the SMEs of Mukono Municipal Council for the support rendered to me while carrying out this study

TABLE OF CONTENTS

DECLARATION	i
APPROVAL	ii
DEDICATION	. iii
ACKNOWLEDGEMENT	. iv
TABLE OF CONTENTS	V
ABREVIATIONS	viii
ABSTRACT	. ix
CHAPTER ONE	1
1.0 Introduction	1
1.1 Background to the study	1
1.2 Statement of Problem	2
1.3 Purpose of the Study	3
1.4 Objectives of the Study	3
1.5 Research Questions	3
1.6 Scope of the study	3
1.6.1 Subject Scope	3
1.6.2 Time Scope	4
1.6.3 Geographical Scope	4
1.7 Significance of the study	4
1.8 Conceptual frame work	5
Fig 1 showing the conceptual framework	5
1.10 Limitations to the Study	5
1.11 Definition of key terms	6
CHAPTER TWO	7
2.0 Introduction	7
2.1 Historical review	7
2.2 Theoretical review	8
2.3 Conceptual Review	8
2.3.1Fixed Asset Management and Financial Performance of SMEs	8
2.3.2 Working Capital Management and Financial Performance of SMEs	9
2.3.3 The relationship Budget practices and financial performance of SMEs	10

CHAPTER THREE	13
RESEARCH METHODOLOGY	13
3.0 Introduction:	13
3.1 Research Design	13
3.2 Research Population	13
3.3Sample Size	14
Table 1 sample design	14
Sampling Procedures	14
3.4 Types of data	15
3.5 Methods of collecting data	15
3.6 Interview schedule	15
3.7 Instrument Pre-Testing	16
3.8 Validity	16
3.9 Reliability	16
3.10 Data analysis plan	17
3.11 Ethical consideration	17
CHAPTER FOUR	18
DATA ANALYSIS AND PRESENTATION OF FINDINGS	18
4.0 Introduction	18
4.1 Response Rate	18
4.2 Demographic Information	18
4.2.1 Gender of Respondents	18
4.2.2 Education background	19
4.2.3 Age of the respondents	21
4. 3 Effect of fixed asset management on financial performance of SMEs in Mukono municipality .	24
4.4 The effect of working capital management on financial performance of SMEs in Mukono Municipal council.	27
4.5 The relationship between budgeting practices and financial performance of SMEs in Mukono Municipal council	32
CHAPTER FIVE:	36
INTERPRETATION OF FINDINGS, SUMMARY, CONCLUSION AND RECOMMENDATION	IS 36
5.0 Introduction	36

5.1 Interpretation of the findings	36
5.1.1 The effect of fixed asset management on financial performance of SMEs	36
5.1.2 The effect working Capital Management on Financial Performance of SMEs	36
5.1.3 The relationship between Budget practices and financial performance of SMEs	37
5.2 Summary	37
5.3 Conclusions	37
5.4 Recommendations	38
5.5 Limitations of Study	39
References	40
APPENDICES	43
Appendix I: Letter of Introduction	43
Appendix II: Questionnaire	44
Appendix III: WORK PLAN FOR 2022	47
Appendix IV: Research Budget (April 2022)	48

ABREVIATIONS

VCF Venture Capital Finance

GDP Gross Domestic Product

IEA/SID Institute of Economic Affairs and Society for National Development

UNBS Uganda National Bureau of Statistics

ROCE Return on Capital Employed

ROI Return on Capital Invested

SME Small and Medium Enterprise

ABSTRACT

Most of the existing literature on financial performance determinants of companies suggests that capital structure decisions are of paramount importance. This is likely to be particularly so due to the present financing constraints. However, very few studies focus on startups, probably due to their lack of track record.

The situation is more severe in the SMEs case since no focus is given on the matter to SMEs startups in the literature. Once startups can give a good contribution to improve industrial performance, there seems to be a need for a better understanding of the financing constraints of startups, how they can be overcome and, also, to what extent startups' financing decisions have influence on their financial performance.

This work contributes to this problematic by studying the impact of capital structure on startups financial performance, based on information for the years 2010 and 2011 of a sample of 21 SMEs startup firms. The startups' sample was obtained from startups incubated in SMEs performance. This study is based on a linear regression model explaining the influence of the capital structure (the key explanatory variable) on financial performance (measured by relative sales' financial performance).

The regression also includes other (control) variables considered important to explain the complex financial performance phenomenon of companies. These variables are firm's size, age and liquidity. The estimation results clearly show that the debt-to-equity ratio, the measure used for capital structure, and the age of startups have a negative impact on sales' financial performance, while liquidity and size have a positive one. The results suggest that the amount of debt raised by startups should be controlled, and that they should move rapidly from the exploratory to the execution phase in order to favor the financial performance of the company.

CHAPTER ONE

1.0 Introduction

This chapter comprises of the background of study, Statement of the Problem, Purpose of the study, Research objectives, Research questions, Scope of the Study, Content Scope, Geographical Scope, Time Scope, Significance of the Study, Conceptual frame work, Assumptions of the study, Limitations the study, Definition of terms used in the study

1.1 Background to the study

SMEs have attracted a lot of attention globally in past few years due to their significant contributions to the economies of both the developed and developing countries (Asiedu, 2016). In Europe, SMEs are the backbone and engine of the European economy, almost 85% of net new jobs from 2002-2010 were created by SMEs (European Union, 2012). China is one of the developed countries that enhanced venture capital financing and 60 percent of the SMEs in China adopted to it (Xi, 2018)

In Africa SMEs are efficient and prolific job creators, the seeds of big businesses, and the fuel of national economic engines. From an economic perspective, however, SMEs are not just suppliers, but also consumers (Abor and Quartey, 2010). SMEs make up approximately 50% of the gross domestic product of south Africa, they have a higher production output than large companies, greater capacity to innovate, a more direct impact on cultural and social issues, and a greater role to play in the future growth of an economy (Belinda, 2011).

Current literature suggests that the growth of the Venture Capital Financing (VCF) industry in developed and transitional economies is attributable to the private equity investors' efforts to add value to the portfolio companies, with a greater focus on SME growth (Rusu & Toderascu 2016). However, Uganda's VCF industry is new and underdeveloped equated to Kenya, the VCF market leader in the East African block. Relatively few empirical studies exist to underpin the influence of VCF on SMEs' growth.

The VCF market in Uganda represents an infinitesimal fraction of the overall quantity of fund investment in the East African block. In an effort to assist SMEs gain more knowledge, widen their networks with the VCF firms and enhance their success for raising patient capital needed to propel their business growth, Uganda Investment Authority organized the first ever alterative

References

- FY. (2017/18). Lets give SMEs achance. Abdul Jalil, Dzuljastri, & Ferdous Azam. (2013). Resources, budgeting and risk identification. Amin. (2005). structural approach on financial planning. *journal offinancial planning*. Amyx. (2005). *challenges facing SMEs*. Ang. (2000).
- Ang. J.S. Cole, R.A, & Lin, J.W. (2000). Agency Costs and Ownership structure. *The journal of financial planning*.
- Arnold & Chapman, S. (2004). *Introduction to material Management, Pearson Hall.* Arnold, & Chapman. (2004). understanding past performance of firms. Athanasoglou et al. (2008). measuruing group performance.
- Atkinson et al. (2006). budget practice and financial performance. Atkinson et al. (2006). definition of budget control. Awino. (2011). financial planning practices.
- Awino, Muturie, and Oeba. (2011). The impacts of financial management and financial performance. London: Maskew Miller. Azash, Ramarkrishnaiah, & Venkateswara. (2012). financial lossess in risks. B.R, D. (2006). the budgeting process in amultional business review pp 59-63.
- Berman et al. (2001). financial planning of firms.Bob veres. (2002). eternal determinants of life. *journal of financial planning*.
- Bradford. (2010). Bradford. (2010). definition of financial planning. journal of financial planning.
- Broom. (2012). portfolio diversification to mitigate risks. Canner, Niko, & Mankiw. (2016).
- Chirantan et al. (2011). historical data and industry averages.
- Cooper. (2001). Cooper, & Schindler. (2006). definition of research design. journal of financial planning.
- Coopers. (2003).Crane . (2017). liquidity and profitabilty of firms.Crane. (2010).Davis. (2002). definition of resource dependence theory.Davis. (2005). definition of SMEs.
- Delany, & Huselid. (2001). measures of financial performance. Donald, Thomas, & Rebecca. (2001). financial management functions of organizations.
- Donde. (1995). growth and development of SMEs.Duey. (2008).Dyer, & Reeve. (2001). measurement in productivity, quality, and service.Eadie. (2000). Financial Performance. *World Bank Report*, 22.
- Emery. (2011). Encyclopedia Britannica. (2010). relationship of financial planning and financial performance. Evensky. (2005).
- Freear & Sohi. (1994). sources of non-bank financing for startup firms. Freear. (2003). history of venture capital. Frich et al. (2009). financial performance.
- Gachithi. (2010). The challenges of budget implementation in public institutions. Acase study of University of Nairobi.Gakure. (2005). factors hindering credit accessibility.Garikai. (2011).
- Garikai. (2011). definition of SMEs. journal of financial planning. Gerber. (2001). Ginn. (2004).

- Goldreich. (2000). indicators of financial capability of firms.Gompers, Lerner . (1998). Definition of venture capital.Grey et al. (1996). Definition of Small and Medium Enterprises. Grifel. (2007). roles of budgeting in management.Grifel, Zahirul & Peter. (2007). budget practices and financial performance.Grossman. (2000).
- Kothari . (2009). Kothari . (2009). design. Kothari . (2009). researcher design. Kothari . (2009). research design. Kyambadde. (2015). Kyambadde. (2015). financial performance. *journal of financial planning*. Langabeer. (2001).
- Lerner, & Almor. (2002). ground work for developing the strategic capabilities of financial performance.
- Levin. (2001).Leyes. (2006).Locke, & Schweiger. (n.d.). positive effects of task goal clarity on performance.Lundberg. (2009). financial planning.
- Lundberg, G.A. (2015). Financial forecasting and planning Research, longmans Green and Company, New York. *journal of financial planning*.
- Macharia. (2013). financial planning practices by public service organizations. *strategic management journal*, 503-522.
- Maina, C.M,. (2014). Assessment of the effects of budgetary planning tools on financial performance of registered public service vehicle companies.
- Maritim, C.F. (2013). The effects of budgeting processon financial performance of commercial and manufacturing parastatals in kenya.
- Mark. (2006). financial reporting .Markowitz. (2008). impoprtance of financial plans.Masurel. (2002). financial plans. *journanl of financial planning*.
- Masurel, S. (2000).Matthews. (2008).Mclaughlin. (2009). budget planning.McNally. (2012). negative effects of budgets.Mephokee. (2004).Mephokee. (2004). importance of SMEs. *journal of financial planning*.
- Mephokee. (2005). importance of SMEs. journal of financial planning. Merchant. (2014). budget process.
- Mintzberg. (2003). planning does not guarantee business success.
- Moghimi, & Anvari. (2014). relationship between financial planning and the financial performance of Iranian cement firms. *international journal of social science & business*.
- Molyneux, & Thorton. (2009). measurement of management efficiency. Mugenda. (2003).
- Mugenda. (2008). descriptive research design. *journal of fiancial planning*. Mugenda and Mugenda. (2004). Mugenda and Mugenda,. (2004).
- Mugenda, & Mugenda. (2008). journal of financial planning. Mukherjee. (1999). Accessing finance.
- Musgrave. (2011). approaches to budget problems. Naceur, & Goaied. (2008). measure of capital adequacy. Neeley et al.,. (1995). Definition of performance measurement.

- New vision Uganda. (2017/2018). financial year.Oduor. (2003). Impact of financial planning strategies in the growth of the banking industry in Kenya.
- Onduso, E. (2013). The effects of budgets in financial performance of manufacturing companies in Nairobi County. Un published MBA project, University of Nairobi.
- Orwel. (2009). Acquisition of capital equipments. Overton. (2014). road map in financial planning.
- Owso, O. a. (2015). Research Methods . *International Economics Journal*, 22.Oye. (2006). diversification in financial plans. *journal of financial planning*. Pandey. (2003). fixed asset management and performance .
- Pandey. (2005). Fixeed asset management and performance. Pearsall. (2001). Definion of performance.
- Peatey. (2007). Pfeffer. (2003). resource dependent theory. Pfeffer et al. (2003). definition of resource dependence theory. pfeffer, & Salancik. (2003). external control of organization.
- Republic of kenya. (1992). the needs of SMEs.Republic of Uganda. (2005). *short term and long term loan performance*. Romney et al. (2009). Advantages of computer based accounting information system.
- Rosilyn. (2007). tax planning.Rudy . (1996). Business angels .Rue, & Ibrahim. (2000). importance of planning.Sari et al.,. (2004). Measures of organisational performance.Scholp. (2004).
- Willoughby, & Julia. (2009). risk identification. Wood, F. (2010). Business Accounting. London: Kapalan.
- Wooldridge et al. (2008). Discipline of finance and planning. Yang. (2010). budgeting process. Yuen. (2010). budget goals. Zahirul, & Peter. (2007). role of budgeting.
- Zikmund . (2003).